

Teaching Engineering Ethics using BLOCKS Game

2

3 **Abstract** The aim of this study was to investigate the use of a newly
4 developed design game called BLOCKS to stimulate awareness of ethical
5 responsibilities amongst engineering students. The design game was played by
6 seventeen teams of chemical engineering students, with each team having to
7 arrange pieces of colored paper to produce two letters each. Before the end of the
8 game, additional constraints were introduced to the teams such that they faced
9 similar ambiguity in the technical facts that the engineers involved in the
10 Challenger disaster had faced prior to the space shuttle launch. At this stage, the
11 teams had to decide whether to continue with their original design or to develop
12 alternative solutions. After the teams had made their decisions, a video of the
13 Challenger explosion was shown followed by a post-game discussion. The
14 students' opinion on five Statements on ethics was tracked via a Five-Item Likert
15 survey which was administered three times, before and after the ethical scenario
16 was introduced, and after the video and post-game discussion. The results from
17 this study indicated that the combination of the game and the real-life incident
18 from the video had generally strengthened the students' opinions of the
19 Statements.

20 **Keywords** Engineering ethics; design game; video; historical case-scenario

21

22 **Introduction**

23 The incorporation of the teaching of ethics in engineering programs has taken
24 formal forms in recent years. The importance of ethics is reflected in the
25 accreditation criteria set by ABET (2009) where Criterion 3, Program Outcomes,
26 specifically states that engineering students must be able to demonstrate “an
27 ability to design a system, component, or process to meet desired needs within
28 realistic constraints such as economic, environmental, social, political, ethical,
29 health and safety, manufacturability, and sustainability” as well as “an
30 understanding of professional and ethical responsibility”. The increasing extent
31 of globalization and multidisciplinary elements in engineering projects means that

1 engineers today are faced with a number of ethical considerations that extend
2 beyond what they can learn from textbooks. In addition, recent high profile
3 engineering failures, such as the recent Deepwater Horizon oil spills, are constant
4 reminders of the impact of engineering disasters on society at large.

5 Teaching of engineering ethics may encompass four increasingly difficult goals
6 of (i) raising ethical sensitivity, (ii) adding to ethical knowledge, (iii) improving
7 ethical judgment and (iv) increasing ethical willpower (Riley et al. 2009). A
8 range of programs has been taken to achieve one or more of these goals, ranging
9 from brief discussions of professional responsibility and ethics, to modules which
10 consist of two or three class sessions, to full blown ethics course that involves
11 assessments such as quizzes, exams and assignments (Colby and Sullivan 2008;
12 Rabins 1998).

13 In terms of pedagogical methods, various methods of teaching ethics have also
14 been attempted, consisting of lectures, case studies as well as software-based
15 simulators (e.g. Chung and Alfred 2009). The most popular method which has
16 been claimed to have an immediate impact on students (Cruz and Frey 2003) is
17 the use of case studies. A vast number of ethical case studies is available in the
18 literature for use in the classroom. For example, the Center for the Study of
19 Ethics in Society at Western Michigan University has compiled a number of case
20 studies that can be used to stimulate reflection on ethical issues from different
21 perspectives (Pritchard 1992). Each case study may be further presented in
22 various formats such as simple discussion, workshops, simulations and games
23 (e.g. Cruz and Frey 2003; Fleddermann 2000; Kline 2001; Lewis et al. 2010;
24 Pritchard 1992; van der Burg and van de Poel 2005). Riley and co-workers
25 (2009) described a “low-dose” approach where typical engineering problems that
26 require routine calculations are reformulated to include decision making that
27 entails elements of ethical considerations. Historical events have also been used
28 to teach ethics, such as the efforts of Billington (2006), Bowyer (2001) and Kline
29 (2001).

30 The motivation behind this study is to investigate the use of games to stimulate
31 awareness of ethical responsibilities amongst engineering students. Games
32 provide a way of getting students to use their practical knowledge in managing
33 indeterminate, open-ended situations within a rule-bound, social and competitive
34 environment (Lloyd and van de Poel 2008). In games, students actively

1 participate in problems in a fun manner and this is thought to result in a higher
2 efficiency of learning (Haywood et al. 2004).

3 The idea by Lloyd and van de Poel (2008) to couple an ethical case-scenario
4 with design games in the teaching of ethics was adopted in this study. Lloyd and
5 van de Poel (2008) used the Delta Design¹ game (Bucciarelli 1999) which was
6 developed specifically for engineering students. The game is based around a team
7 of four members collaborating to design a residence on a fictional planet called
8 DeltaP. Lloyd and van de Poel (2008) introduced an explicit ethical scenario in
9 the game by assuming that a “gravity wave” had occurred which destroyed
10 buildings and caused a loss of life. Students then had to review the design and
11 consider the ethical issues that arose during the design process.

12 Instead of Delta Design, the game used in the current study was newly
13 developed to contain design elements yet sufficiently simple to be played by
14 students of non-engineering background. The ethical scenario was introduced
15 before the end of the game such that the students had to make decisions on their
16 design based on limited information. Once the students had arrived at a decision,
17 a video clip of the Challenger space shuttle explosion disaster was shown. The use
18 of circumstantial conditions based on a real-life engineering disaster follows the
19 work by Kuhn (1998), where students were given a simulation that is modelled on
20 the circumstances surrounding the Challenger launch. In Kuhn’s (1998) work, the
21 simulation was disguised as a case in which decision has to be made on the use of
22 an engine which has an undetermined trouble with new O-rings. After the
23 students had made the decision they were shown a video clip of the Challenger
24 explosion. A recent simulation by Kroesen and van der Zwaag (2010) has also
25 attempted to mimic the circumstances surrounding the Challenger explosion.

26 The link between a fictitious design game and real-life events in the current
27 study was expected to provide more impact on learning (such as the ‘shock’ that is
28 described in Kuhn (1998)) compared to just having a fictitious disaster in the
29 game (such as that used in Lloyd and van de Poel (2008)). Whereas previous
30 studies by Kroesen and van der Zwaag (2010), Kuhn (1998), and Lloyd and van
31 de Poel (2008) did not involve an evaluation of the students’ learning, in the
32 current study, we attempted to evaluate the effectiveness of the game to increase

¹<http://ocw.mit.edu/courses/civil-and-environmental-engineering/1-101-introduction-to-civil-and-environmental-engineering-design-i-fall-2006/delta-game/>. Accessed 3 August 2011.

1 awareness in ethics by measuring students' responses at different stages of the
2 game (such as in Loui (2006)).

3

4 **Methodology**

5 The game was played by Year 2 and Year 3 chemical engineering students
6 during the Chemical Engineering Day which is an annual event held at Curtin
7 University, Sarawak, Malaysia. Eighty percent of the students were Malaysians
8 while the rest were non-Malaysians. Eighty-one percent of the Year 2 students
9 and ninety percent of the Year 3 students had completed a Year 1 Engineering
10 Foundation Design and Processes unit which incorporates a lecture on ethics in a
11 single class session. For the Year 3 students, seventy-five percent had also prior
12 exposure to ethical related issues in social, environmental and economic aspects
13 through a Year 3 unit called Engineering Sustainable Development.

14

15 ***Game Concept***

16 The game developed was called 'BLOCKS' and was based on the concept of
17 constraint satisfaction, where the students had to arrange pieces of colored paper
18 according to a set of constraints. A correct arrangement was considered a valid
19 'design solution'. The constraints were developed such that each team had to
20 produce two letters and when the solutions of all teams were combined, the words
21 "CHEMICAL ENGINEERING" would be formed. Thus, each team had a
22 different set of constraints to produce a different solution. The teams were not
23 told of the letters and the constraints were disguised as a design problem. An
24 example set of constraints, to produce the letters "CH" as shown in Fig. 1, is as
25 follows:

- 26 1) 'L' shape on the top left corner. The two blocks that form the 'L' must
27 touch.
- 28 2) The bottom half shape mirrors the top half shape.
- 29 3) Fold a block in half. This block must be between red and green.
- 30 4) Total of 9 blocks required.
- 31 5) Big parking space on West area. Have a clear space of $40 \times 40 \text{ km}^2$.
- 32 6) Red block must be at least 20 km away from other red blocks.

- 1 7) Green blocks must be exactly 5 km from red blocks.
- 2 8) Red blocks must be on the north side of green blocks.
- 3 9) One blue block on the South side. This blue block's short end faces East-
- 4 West direction.
- 5 10) No yellow blocks allowed.
- 6



7

8 **Fig. 1** Example solution to a set of constraints for an individual team

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10 ***Game Project Scenario***

11 The students were divided into seventeen teams. Each team had to elect a
12 Project Manager and a Lead Engineer while the rest of the team members carried
13 the role as Engineers. Each team was given a project briefing (Fig. 2). The one
14 page briefing document includes the fictional scenario, game rules and the time
15 limit which was sixty minutes. In addition, the Board of Engineers Malaysia's
16 Code of Professional Conduct was also provided to each student.

17

18

19 Your group is a member of the ACME Company. ACME designs and builds chemical plants.
20 After many years of research and a huge amount of funding injected by the government as well as
21 delays in developing the technology, ACME has developed the BLOCKS design technology
22 which simplifies the design of complex system. ACME has successfully designed and built
23 chemical plants in major cities in Malaysia.

24 ACME is bidding for major contracts from around the world to build the world's most
25 advanced chemical plants. The first bidding will take place in Europe. If ACME is successful in
26 its bid, it will have evidence to convince other interested countries to invest in its technology and
27 to realize Malaysia's ambitious plans to be an international player. Failure to win will mean that

1 all the money that the country has put into has gone to waste as the product does not meet
2 international scrutiny.

3 Your group is tasked to design and submit the final design to the European Union at a
4 conference in Europe. The submission will be made by the CEO of ACME to government
5 officials, appointed engineers and scientists from the EU, ACME's competitors and international
6 media at 11.00 am sharp at LTBS II room.

7 ACME's CEO has every confidence that you will be successful in this mission. The Prime
8 Minister of Malaysia, who is currently visiting the same country where the conference is held, is
9 also banking on ACME's potential success before he makes his speech on innovation in Malaysia.
10 Good luck.

11

12 Your group's task is to arrange the blocks (colored paper) on the mahjong paper in a way that
13 satisfies all constraints.

14 The constraints are in the envelope given. Each member of your team will have 1-2
15 constraints. You are not allowed to show your constraints to another. You are also not allowed to
16 talk or write to each other.

17 Your design is complete if each of your team members agrees that the solution satisfies his/her
18 constraints. The final design is one in which all required blocks are taped onto the paper.

19 No matter what, you must not be late for the 11.00 am conference.

20

21 **IF YOU DO NOT SATISFY ALL CONSTRAINTS OR ARE LATE FOR SUBMISSION,**
22 **YOU FAIL THE GAME.**
23

24 **Fig. 2** The project briefing that was given to all teams

25

26 ***Game Rules***

27 Each team was given ten pieces of colored paper and one piece of butchers
28 paper. Each team member was given one or two constraints, for example: "Red
29 block is always 2 km West of the Blue block" and "One Yellow block must touch
30 two Red Block". The other group members had different constraints. The group
31 must arrange the colored papers or blocks in a way that satisfies all the constraints
32 held by group members. To increase the difficulty of the problem, each team was
33 provided either with resource scarcity ("We don't have enough reds") or
34 abundance ("We don't need this many yellows"). Initially, the team members
35 were not allowed to talk nor show their constraints to each other, but these
36 constraints were removed one after another during the game. Following this, the
37 teams were allowed to request or trade with other teams.

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Ethical Scenario

The ethical scenario was set up to create two divergent roles within a team that must collectively decide before time runs out. At ten minutes before the end of the time limit, the facilitators announced that

“On the day of bidding, the location where the chemical plant will be built experienced an unusually low temperature with record amount of snow. The design specifications had specified a temperature range from 10°C onwards, but on that day, the temperature was -5°C. The low temperature was exceptional, but just before your submission, the panel of engineers and scientists had wanted reassurance that your design would be safe to operate under the exceptional weather as has been happening.”

The Project Manager for each team was called for a briefing and given an email from the company CEO (Fig. 3).

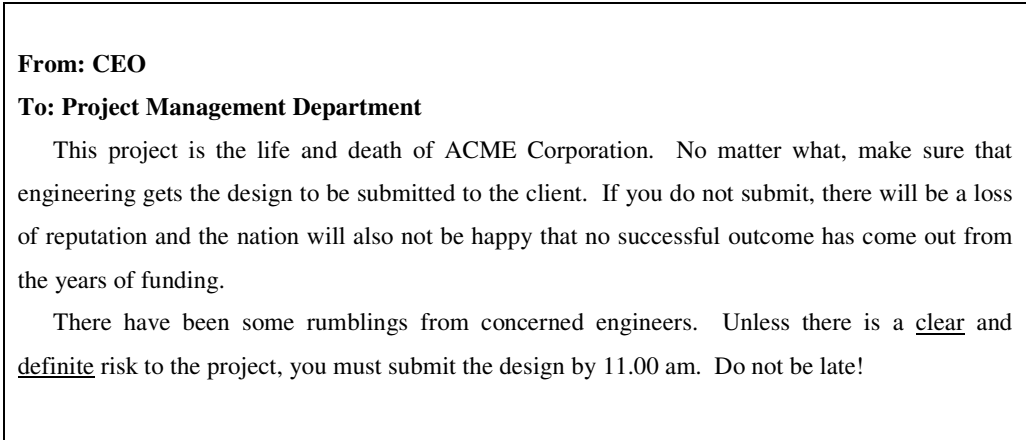


Fig. 3 Email from CEO to Project Manager

The purpose of the email was to provide pressure on the Project Manager to continue with the project launch for the sake of the Project Manager, company and nation. After the Project Managers were dismissed, the Lead Engineer from each team was called for a briefing and given an email from the company's Design Engineer (Fig. 4).

1
2 **From: Design Engineer**
3 **To: Lead Engineer**
4 So far, BLOCKS technology has proven successful in warm climate countries. We have data
5 up to 5°C which show some considerable scatter but seem to indicate that the design will still work
6 up to 5°C. The data also show that as temperature is reduced, there is a tendency for the reaction
7 to slow down. This retardation might cause a blockage in pipes A1242 and BS220. However, we
8 do not have data at temperatures as low as -5°C to show that the retardation will indeed cause a
9 blockage in the pipes at those temperatures.
10

11 **Fig. 4** Email from Design Engineer to Lead Engineer

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13 This email highlighted the uncertainty of the technology if implemented
14 outside tested parameters and its implied risks. The Lead Engineer was supposed
15 to consider the possible failure due to technical uncertainty and to decide
16 accordingly while the Engineers were expected to approach the decision making
17 process under 'less pressure' compared to the Project Manager and Lead
18 Engineer.

19 Both the Project Manager and Lead Engineer were provided three options:

- 20 1) To submit the design as is
21 2) To withdraw the design
22 3) To make major changes to the design by placing red blocks exactly 1km
23 away from the green blocks.

24 The teams needed to make a decision within a short period of time with two
25 opposing viewpoints and face the in-game risks of their jobs, the project's success
26 as well as the company and nation's reputation. The option to submit the design
27 without changes meant a potentially dangerous blockage is not resolved which
28 poses the ethical dilemma. As for the third option, realistically the team would
29 not be able to submit a modified design by the deadline.

30 After the teams had submitted their decisions, the facilitators ran a short
31 debrief. Each student was asked to reflect on stakeholder communication, inter-
32 team cooperation and the ethical scenario. The teams were also encouraged to
33 share how and why they arrived at their decision: either to submit, withdraw or
34 make major changes. A short video on the "Space Shuttle Challenger Disaster" as

1 found on Youtube² was then screened. The facilitators led a discussion on the
2 video and its relevance to the game. The facilitators highlighted that the fictional
3 game's ethical scenario was deliberately designed to mimic the real life ethical
4 scenario that the NASA engineers faced prior to the space shuttle launch.

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6 *Survey and Analysis*

7 A Five-Item Likert questionnaire was administered three times to the students
8 in the following sequence, labelled as:

9 Round 1: after the initial design was finalized and before the ethical
10 scenario was introduced

11 Round 2: after the ethical scenario was introduced and after the teams had
12 submitted their new decision

13 Round 3: after the video and post-game discussion

14 Students' opinions on five Statements as given in Table 1 were collected at
15 these Rounds. Four of the Statements used in Loui (2006) were included in the
16 questionnaire for the same reasons as described by Loui (2006). For example, it
17 was expected that while initially the students would tend to agree that they should
18 fulfil an assigned task from either an employer or a client, after the game, the
19 students would realize that engineers have also important responsibilities to the
20 public. In addition, it was also expected that the game would reveal that ethical
21 considerations are relevant when technical decisions are made. The fifth
22 Statement was motivated by Lloyd and van de Poel's (2008) observation that
23 ethical issues were more closely discussed after their ethical scenario was
24 presented, but not necessarily during the design process itself.

25 In this study, contingency tables were used to record and analyse the
26 relationships between the Rounds of survey and the responses to the Statements
27 using SPSS Statistics 17.0. The significance of difference between any two
28 proportions was assessed using the likelihood-ratio chi-square tests.

29

² <http://www.youtube.com/watch?v=j4JOjDFtBE>. Accessed 12 August 2011.

1 **Results**

2 Fig. 5 shows a team of the students playing the game while Tables 1 and 2
3 summarize the responses of the students. Although a total of eighty-eight students
4 participated in the game, only eighty-one completed questionnaires were obtained
5 in Rounds 1 and 2, and eighty completed questionnaires were obtained in Round
6 3. A few open comments were recorded in the first questionnaire and no
7 comments were recorded in subsequent questionnaires. After the ethical scenario
8 was introduced, six teams submitted their original designs, two teams withdrew
9 and the other nine teams submitted modified designs. However, all the teams who
10 modified their designs did not manage to submit on time and required an
11 extension of the deadline.

12



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14 **Fig. 5** Students participating in the BLOCKS game

1 **Table 1** Responses in the three Rounds of survey for different years of study

Statement 1: The first obligation of an engineer is to fulfill an assignment from the employer, or a contract with a client.

Year	Round of Survey	SA*	A	N	DA	SD	Total
2	1	16	19	5	1	0	41
	2	14	22	4	2	0	42
	3	15	14	7	4	0	40
3	1	14	23	2	0	1	40
	2	19	17	3	0	0	39
	3 ^{a,b}	26	10	1	3	0	40

Statement 2: Ethical considerations are an integral part of making engineering decisions.

Year	Round of Survey	SA	A	N	DA	SD	Total
2	1	17	22	2	0	0	41
	2	18	20	4	0	0	42
	3 ^{a,b}	28	11	1	0	0	40
3	1	10	27	2	0	1	40
	2	16	22	1	0	0	39
	3 ^a	24	14	2	0	0	40

Statement 3: A code of professional conduct can provide guidance in making engineering decisions.

Year	Round of Survey	SA	A	N	DA	SD	Total
2	1	13	21	5	2	0	41
	2	18	21	3	0	0	42
	3	21	15	4	0	0	40
3	1	15	22	2	0	1	40
	2	16	18	4	1	0	39
	3	23	12	4	1	0	40

Statement 4: Many ethical problems encountered by engineers have technical solutions.

Year	Round of Survey	SA	A	N	DA	SD	Total
2	1	2	22	10	5	1	40
	2	7	21	8	4	2	42
	3 ^a	15	14	5	4	2	40
3	1	4	19	13	3	1	40
	2	8	16	10	5	0	39
	3 ^a	15	12	8	5	0	40

Statement 5: External factors cause ethical problems, not factors resulting from the design process.

Year	Round of Survey	SA	A	N	DA	SD	Total
2	1	4	23	10	3	1	41
	2	11	17	8	4	2	42
	3 ^a	15	13	5	2	5	40
3	1	4	20	12	3	1	40
	2	6	19	12	2	0	39
	3 ^a	15	12	12	1	0	40

2 * Responses: SA—Strongly agree; A—Agree; N—Neutral; DA—Disagree; SD—Strongly
3 disagree

4 ^a Values in italics indicate significant differences between Rounds 1 and 3 ($p < 0.05$).

5 ^b Values in italics indicate significant differences between Rounds 2 and 3 ($p < 0.05$).

1 **Table 2** Responses in the three Rounds of survey for different roles in the game

Statement 1: The first obligation of an engineer is to fulfill an assignment from the employer, or a contract with a client.

Role	Round of Survey	SA*	A	N	DA	SD	Total
Project Manager	1	4	9	3	0	0	16
	2	6	4	4	1	0	15
	3	4	4	3	2	0	13
Lead Engineer	1	4	8	1	1	0	14
	2	3	9	3	1	0	16
	3	6	5	1	2	0	14
Engineer	1	22	29	3	0	1	55
	2	24	27	0	0	0	51
	3 ^{a,b}	28	15	4	3	0	50

Statement 2: Ethical considerations are an integral part of making engineering decisions.

Role	Round of Survey	SA	A	N	DA	SD	Total
Project Manager	1	7	7	2	0	0	16
	2	8	5	2	0	0	15
	3	10	2	1	0	0	13
Lead Engineer	1	5	8	1	0	0	14
	2	5	11	0	0	0	16
	3	7	7	0	0	0	14
Engineer	1	16	36	2	0	1	55
	2	20	28	3	0	0	51
	3 ^{a,b}	34	14	2	0	0	50

Statement 3: A code of professional conduct can provide guidance in making engineering decisions.

Role	Round of Survey	SA	A	N	DA	SD	Total
Project Manager	1	13	3	0	0	0	16
	2	9	5	0	1	0	15
	3	8	4	0	1	0	13
Lead Engineer	1	4	9	1	0	0	14
	2	7	8	1	0	0	16
	3	7	5	2	0	0	14
Engineer	1	14	34	4	2	1	55
	2	19	26	6	0	0	51
	3 ^a	28	17	5	0	0	50

Statement 4: Many ethical problems encountered by engineers have technical solutions.

Role	Round of Survey	SA	A	N	DA	SD	Total
Project Manager	1	1	6	6	3	0	16
	2	2	6	5	2	0	15
	3	4	5	2	2	0	13
Lead Engineer	1	1	8	3	2	0	14
	2	3	8	2	2	1	16
	3	4	6	3	0	1	14

Engineer	1	5	30	14	4	1	54
	2	10	25	11	5	0	51
	3 ^{a,b}	22	14	8	6	0	50

Statement 5: External factors cause ethical problems, not factors resulting from the design process.

Role	Round of Survey	SA	A	N	DA	SD	Total
Project Manager	1	1	5	5	4	1	16
	2	6	5	3	1	0	15
	3	5	5	2	1	0	13
Lead Engineer	1	1	9	3	1	0	14
	2	2	7	5	1	1	16
	3	5	5	3	0	1	14
Engineer	1	6	30	15	2	2	55
	2	10	24	12	4	1	51
	3 ^a	18	15	11	2	4	50

* Responses: SA—Strongly agree; A—Agree; N—Neutral; DA—Disagree; SD—Strongly disagree

^a Values in italics indicate significant differences between Rounds 1 and 3 ($p < 0.05$).

^b Values in italics indicate significant differences between Rounds 2 and 3 ($p < 0.05$).

5

6 **Statement 1: The first obligation of an engineer is to fulfill an assignment**
7 **from the employer, or a contract with a client.**

8 There were significant differences between Rounds 1 and 3, and Rounds 2 and
9 3, for the Year 3 students, with an increase in the count for ‘Strongly Agree’ and a
10 slight increase in ‘Disagree’ for Round 3. The ‘Neutral’ count also decreased.
11 For the Year 2 students, there was no statistically significant difference between
12 the Rounds of questionnaire. However, it could be seen that the count for ‘Agree’
13 decreased and was accompanied by an increase in ‘Neutral’ and ‘Disagree’ for
14 Round 3. A significant change was also found for the Engineers in the game
15 which recorded a large decrease in ‘Agree’ for Round 3 with a corresponding
16 increase in counts for ‘Strongly Agree’, ‘Neutral’ and ‘Disagree’.

17 Students who agreed with the Statement gave the following reasons:

18 *So as to achieve his goal*

19 *Satisfying the client’s requirement is the most important task*

20 *Because that is the main reason we are hired as an engineer*

21 *Contract with a client*

22 *An engineer is to fulfil whatever their clients require in the contract.*

23 *Engineer’s role is to come out with a design that suits their customers’*
24 *requirements*

1 *Because it is an obligation*
2 *Because the clients are the ones who provide you with the assignment*
3 *Because at the end of the day is that they are paying your pay check*
4 Students who indicated hesitation on this Statement gave the following
5 reasons:
6 *Agree but not totally. Some of the clients' requirement may not satisfy the*
7 *safety and it's the engineers' responsibility to change the design. Take*
8 *Chernobyl as example*
9 *Engineers have to fulfil assignment but ethical aspects is the number 1*
10 *factor to be considered as it concerns people's safety and life*
11 *The consideration of an engineer is equally important*
12 *Have to meet different requirements and constraints*
13 *Sometimes conflicts might happen*
14 *It depends on the professional ethics, which have been practiced in*
15 *engineering*

16 No open comments were recorded by those who disagreed with this Statement.

17

18 **Statement 2: Ethical considerations are an integral part of making**
19 **engineering decisions.**

20 There were significant changes between Rounds 1 and 3 for both the Year 2
21 and Year 3 students. A large shift from 'Agree' to 'Strongly Agree' was observed
22 while the counts for 'Neutral' or disagreement remained low. This shift was also
23 significant between Rounds 2 and 3 for the Year 2 students. In fact, this
24 Statement recorded the highest count for 'Strongly Agree' amongst all Statements
25 for Round 3.

26 There were significant differences between Rounds 1 and 3, and Rounds 2 and
27 3, for the Engineers. The Lead Engineers appeared to show the least sensitivity to
28 this Statement, with counts for 'Agree' and 'Strongly Agree' not changing much.
29 Students who agreed with the Statement gave the following reasons:

30 *Put ethical considerations on top of all. Once we disobey, there are huge*
31 *consequences we have to bear. This affects environment and living. Take*
32 *Chernobyl as example*
33 *Safety and environmental issues should be the main priority*
34 *Only with limits we know the objective of a project*

1 *If we do not consider ethical we will not have a world to live in*
2 *Our decisions affect the public*
3 *Every design that engineers come out must meet the basic safety standard to*
4 *ensure it is safe to the community and environment*
5 *If no ethical considerations, there won't be any responsibility taken before,*
6 *during and after the project*

7 No open comments were recorded by those who disagreed with this Statement.
8

9 **Statement 3: A code of professional conduct can provide guidance in making**
10 **engineering decisions.**

11 Relatively high counts for 'Strongly Agree' were recorded in all Rounds of
12 survey, across both the Year 2 and Year 3 students. There were moderate counts
13 for 'Neutral' which did not show large changes. On the other hand there was a
14 significant difference between Rounds 1 and 3 for the Engineers, with an increase
15 in 'Strongly Agree' and a decrease in 'Agree'. The count for 'Strongly Agree'
16 appeared to decrease monotonically for the Project Managers, and is the only
17 measure across the study where this trend was observed although the decrease was
18 not found to be statistically significant. Students who agreed with the Statement
19 gave the following reasons:

20 *The professional conduct helps us make decision better, in case we lack*
21 *rationality*
22 *To bring out the best outcome*
23 *Provide a rule or guidance to how an engineer should think*
24 *We know what is right and wrong*

25 No open comments were recorded by those who disagreed with this Statement.
26

27 **Statement 4: Many ethical problems encountered by engineers have technical**
28 **solutions and Statement 5: External factors cause ethical problems, not**
29 **factors resulting from the design process.**

30 There were significant differences between Rounds 1 and 3 for both the Year 2
31 and 3 students. Both Statements had relatively high 'Neutral' responses and
32 relatively high 'Disagree' and 'Strongly Disagree' counts at Round 1, suggesting
33 that the students were less decisive in these Statements as compared to Statements
34 1, 2 and 3. Both Statements recorded an increase in 'Strongly Agree' at

1 subsequent Rounds, but for Statement 5, the Year 2 students gave an increased
2 ‘Strongly Disagree’ response in Round 3, with the shift seemingly coming from
3 the Engineers. However, such a trend was not seen in the Year 3 students. For
4 both Statements, there were significant differences between Rounds 1 and 3 for
5 the Engineers. Although not statistically significant, there was an increase in
6 ‘Strongly Agree’ count for Statement 5 amongst the Project Managers at Round 2,
7 and this increase was also associated with a decrease in counts for ‘Neutral’,
8 ‘Disagree’ and ‘Strongly Disagree’ while the count for ‘Agree’ remained constant.

9 Students who agreed with Statement 4 gave the following reasons:

10 *That’s what engineers are for. We learn science and technical stuff to*
11 *reduce and overcome ethical issues*

12 *Only when the problems are identified*

13 while students who disagreed with the Statement gave the following reasons:

14 *I don’t think there is any ethical problem with engineering*

15 *It’s not the technical part that solve the problem, but the integrity of a*
16 *person*

17 For Statement 5, students who agreed gave the following reasons:

18 *External factors such as human contrasts are sometimes the root of design*
19 *failure*

20 *Certain factors such as economical optimization can cause ethical problems*

21 while students who indicated hesitation or disagreed gave the following reasons:

22 *Not necessarily. Sometimes*

23 *All factors must be considered*

24

25 **Discussion**

26 The use of games to teach ethics has been suggested to offer additional benefits
27 compared with the conventional case method analysis which may engage the
28 students’ intellect but does not necessarily involve students emotionally in a way
29 that enhances reasoning and allows for the examination of personal ethical
30 strengths (Kuhn 1998). Further adaptation of games to the teaching of ethics has
31 been made through the coupling of case-scenario to the games. One example is
32 the Delta Design game (Bucciarelli 1999), which was initially developed as a

1 design game and was then adapted by Lloyd and van de Poel's (2008) by injecting
2 an ethical dilemma based on the design parameters of the game.

3 The current study drew heavily on the approach of these researchers, insofar as
4 an ethical scenario, based on key parameters that surround a real-life disaster, was
5 superimposed on a design game. The game itself was newly-developed and
6 contained a number of elements that may be used to teach different aspects of
7 ethical and professional skills such as inter- and intra-team communication,
8 negotiation and leadership. For example, each team member could have a
9 different constraint which was not to be revealed to other team members. This
10 no-talk rule could be used to simulate the situation where stakeholders do not
11 overtly share their requirements. The no-talk rule can then be removed to show
12 how the design phase is different when stakeholders clearly communicate the
13 requirements. As different teams have different sets of constraints, each team has
14 to trade or negotiate with other teams to achieve desired resources. While each
15 team can win the competition individually, it is also possible to insert a game
16 element where all teams must produce a solution in order for any individual team
17 to qualify for the competition. This game element can encourage the students to
18 think beyond zero-sum games and to think of winning as a collective effort (win-
19 win). The evidence for the satisfaction in doing so can only emerge at the end of
20 the game, when all the letters are combined to form whole words. Although the
21 current game was designed around the words 'Chemical Engineering', adaptations
22 of the game can be made for other words too. Further permutations of the block
23 may also be applied which could result in different shapes and patterns. For
24 example, Lawson (1979) performed an experiment where different blocks have to
25 be arranged together to meet specific objectives. Thus, the game itself is versatile
26 yet can be easily learnt and played from scratch by inexperienced players
27 including those from non-technical or non-engineering backgrounds.

28 With the three Rounds of the questionnaire administered at different stages of
29 the game, there did not seem to be any major shifts in the opposite direction either
30 from agreement to disagreement or vice versa for all the Statements. A shift was
31 observed for Statement 1 but the degree of shift was relatively low. There were
32 also generally very high counts for agreement even at Round 1 for Statements 1 to
33 3. Furthermore, there was a significant increase in the count for 'Strongly Agree'
34 for all Statements with the exception of Statement 3 comparing Round 1 and

1 Round 3. These responses suggest that the students became more convinced of
2 their opinions after the game was played. However we cannot say whether the
3 differences were caused by the video and post-game discussion alone or by the
4 combination of playing the game followed by the video and post-game discussion
5 since we did not have a control group.

6 There were generally few differences between the Year 2 and Year 3 students
7 suggesting that prior knowledge of ethics acquired by these students had little
8 impact on their ethical discernment in the game. In terms of the different roles,
9 the game appeared to have an impact on the Engineers while no major differences
10 in the responses collected for the Project Managers and Lead Engineers were
11 observed, possibly due to the small number of samples for the latter roles. In
12 particular, the Engineers recorded a significant increase in 'Strongly Agree' for all
13 Statements after the video and post-game discussion.

14 One reason behind the lack of a larger shift from 'Strongly Agree' to 'Strongly
15 Disagree' for Statement 1 (as expected from Loui's (2006) study) seems to be that
16 the students thought their actions could satisfy both the clients as well as the
17 interests of other stakeholders including the public. The evidence for this is
18 reflected in the high number of teams that attempted to modify their designs, but
19 which led to them failing to meet the original deadline. This observation suggests
20 that the students showed some naivety in understanding the significance of their
21 decisions. It also suggests that the questionnaire may not have captured the
22 completeness of the opinions of the students.

23 Possible improvements to the questionnaire could be made. In one aspect, the
24 strong show of agreement to the Statements may have been a reflection of the
25 response style of the students – specifically they may have a higher tendency to
26 show acquiescence rather than disacquiescence. By including both positive and
27 negative statements (Smith 2003), respondents may need to consider the exact
28 meaning of the question more closely and to increase reflection on initial
29 assertions (Krosnick 1999).

30 In another aspect, the quality of the data may be lowered through the use of
31 multiple questionnaires as a result of declining motivation or an increase in
32 respondent burden (Cannell and Kahn 1968). These effects may result in
33 satisficing, which leads the students to a range of response strategies, including
34 choosing the first response alternative that seems to constitute a reasonable

1 answer, agree with an assertion made by a question, randomly choosing among
2 the response alternatives offered and giving a NO-opinion (or 'Neutral' as in this
3 study) instead of reporting an opinion (Krosnick 1991). The lack of open-ended
4 comments at the second and third questionnaire suggests that a decrease in
5 motivation may have arisen in the study. However, the response rate remained
6 consistent and the number of 'Neutral' responses remained low in all the
7 questionnaires. Although these observations could also be due to the
8 acquiescence effect as discussed earlier (Krosnick 1999), Sharp and Frankel
9 (1983) found no effect of multiple interviews on increasing respondent burden. In
10 addition, the combined count for neutrality and disagreement remained relatively
11 high throughout all three questionnaires for Statements 4 and 5. These responses
12 suggest that the students were still motivated to complete the questionnaires and
13 their responses to Statements 4 and 5 could be because they had little information
14 or did not fully understand the meaning of the Statements (Krosnick 1999).
15 Although pretesting may not necessarily be practical to implement, careful
16 explanation of the Statements by the facilitators may help to increase the students'
17 understanding of the Statements. The Statements could also be arranged
18 randomly in the questionnaires to avoid order effects (e.g. Schwarz et al. 1992).
19 The random arrangement may also provide a higher number of open-ended
20 comments for Statements 4 and 5 as evidence (e.g. Johnson et al. 1974) suggests
21 that open-ended questions that are at the end of questionnaires obtain fewer
22 responses than those at the beginning of questionnaires.

23 While games which contain ethical elements may increase students' awareness
24 of ethical issues, the games need to be supplemented with other pedagogical
25 methods to increase the depth of learning and help students improve their ethical
26 judgement. For games, an effective post-game discussion is necessary to
27 maximize learning (Bredemeier and Greenblat 1981). However, post-game
28 discussion may only emphasize those parts of reality being simulated by the
29 games (Dorn 1989), or may not be sufficiently general to allow students to learn
30 to handle uncertainties that are associated with many ethical issues. The
31 incorporation of different pedagogical tools, such as different case studies, would
32 most probably be required to allow students to enhance their analytical and critical
33 skills and increase the value of the games experience.

34

1 **Conclusions**

2 In this study, a newly-developed game called BLOCKS was conducted as a
3 means of increasing awareness of ethics in engineering. Part of the game includes
4 an ethical scenario which mimics the real-life incident of the Challenger disaster.
5 The significant increase in the count for ‘Strongly Agree’ for all Statements with
6 the exception of Statement 3 comparing Round 1 and Round 3 suggests that the
7 students became more convinced of their opinions after the game was played.
8 There was little difference in the responses between the Year 2 and Year 3
9 students while the Engineer’s role in the game appeared to contribute most to the
10 changes in opinion.

11

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14

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6

7 **Footnotes**

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