

Moving beyond CAD to an Object-Orientated Approach for Electrical Control and Instrumentation Systems

Abstract: The quality of computer-aided-design (CAD) generated ‘As-built’ documentation is evaluated for a High Voltage Switchgear System (HVSS), which forms part of a Supervisory Control and Data Acquisition upgrade within a geo-thermal power plant. A total of 267 CAD drawings for the HVSS were used to create a Systems Information Model (SIM) whereby the physical components and associated connections were constructed in an object orientated database. Throughout the modelling process a considerable amount of errors and information redundancy were identified and examples are presented. The production of the CAD drawings took 10,680 man-hours in stark contrast to the 80 man-hours required to construct the SIM, illustrating the efficiency and effectiveness of SIM compared to CAD for the documentation of electrical instrumentation and control systems (EICS). To realise this significant potential cost and productivity saving requires a shift in mindset and a move beyond the use of CAD, to an object oriented SIM, with a 1:1 relationship between objects in the model, and components in the real world.

Keywords: ‘As-built’ documentation, computer-aided design, errors, systems information model

Introduction

Accurate and reliable electrical documentation is pivotal for managing and operating constructed facilities (Clayton *et al.*, 1998). However, there is a propensity for ‘As-built’ documentation, which records the status of a facility at the completion of construction, to contain errors and considerable information redundancy (Gallaher *et al.*, 2004; Love *et al.*, 2014). Moreover, they often do not effectively express the information required to operate a facility. There are many factors that contribute to this, including the working environment, and poorly designed processes and structures. When producing electrical instrumentation and control system (EICS) drawings however, it has been suggested that use of Computer-Aided-Design (CAD) provides the medium that contributes to the creation of poor quality ‘As-built’ documentation, as a this renders them obsolete for the purpose of maintenance and operations.

Within the construction and engineering industry, Building Information Modelling (BIM) has progressively been employed to improve the management of information throughout a project’s

lifecycle. A BIM is typically created using an array of integrated software applications for architectural, structural, heating ventilation and air conditioning, and hydraulic elements. Such elements have scale and geometry that can be visualized within the BIM. However, EICS are void of scale and geometry making visualization in a three-dimensional (3D) view impossible; albeit, cable trays and components can be modelled. Consequently, EICS practitioners rely on CAD to detail the connections and relationships between components (Love *et al.*, 2013).

Documentation of EICS in CAD

With the advent of CAD, electrical and system engineers have been able to efficiently and effectively experiment with various alternative design solutions. Circuits can be validated more readily and the accuracy of the design improved. For example, the design of a bi-stable circuit can be readily checked in CAD (i.e. values of load resistance attributed to the various components). Faulty permanent magnet design used to be a significant problem for electrical engineers as it resulted in partial demagnetization. However, as a result of CAD's ability to verify the design's reasonability, this issue has been resolved. Other advantages offered by CAD for ECIS include:

- provide an understandable representation of the numerical results (e.g. through graphs and other graphic devices);
- reduce the tediousness of solving common and complex equations;
- adapt simple numerical methods to solve complex problems that would be otherwise too time-consuming to undertake via manual calculations; and
- test the design efficacy (such as the maximum value of load resistance the design can support).

Typical types of drawings created within CAD for EICS are: 1) block; 2) schematic; 3) termination; and 4) layout. In addition to these drawings, complementary cable schedules and 'Cause and Effect' (C&E) diagrams augment information provided within documentation produced; though this is dependent upon the nature of the system that is being designed and documented.

Despite the benefits that CAD has provided to the field of ECIS, engineers are prone to making errors and omissions, especially as objects are often replicated on several different types of

drawings. Concepts and requirements from several sources are translated on to documents and drawings in varying patterns. As noted above, the same information is placed on several documents to form relationships between them. Different information about the same component will regularly be placed in various places and so equipment and cable tags are often repeated. As a documentation package evolves it is difficult to ascertain which particular documents contain the same information or show related information. Checking the accuracy of the information contained within the documentation therefore forms a critical component of the engineering process. Yet, the extant literature consistently demonstrates that effective checking is rarely undertaken due to time and financial constraints imposed on engineering firms (e.g., Lopez and Love, 2012). When meticulous checking is undertaken, errors and omissions are invariably found and consequently, several iterations of the documentation may be required. Unfortunately, due to the time constraints imposed upon the engineers, incomplete or inaccurate documentation is often distributed to contractors.

Incorrect labelling, missing labels and omissions represent typical examples of errors that can be found in ECIS drawings (Love *et al.*, 2013). Moreover, connections between various devices represented as shapes and lines can be distributed among several drawings. Errors and omissions that are identified by engineers on-site invariably result in ‘Request for Information’ (RFI) being raised. An RFI seeks to identify and resolve issues on-site to avoid potential contract disputes and claims at a later date (Tadt *et al.*, 2012). Raising an RFI can be costly and may adversely impact upon the contractor’s productivity. When RFIs are addressed, drawings need to be up-dated to accommodate changes that may arise and reflect what is actually being constructed; however this does not always happen and quality of the ‘As-built’ documentation produced is questionable.

‘As-built’ Documentation within Electrical Engineering Projects

‘As-built’ documentation is a revised set of drawings submitted by a contractor upon completion of the works they were contracted to undertake. They reflect all changes made in the specifications and working drawings during the construction process, and show the exact dimensions, geometry, and location of all elements of the work completed under a contract. However, there is a proclivity for errors, which can also take the form of omissions, to be contained in the ‘As-built’ documentation as they are prepared using two-dimensional (2D) CAD, particularly within the field of electrical engineering. (Love *et al.*, 2013; Zhou *et al.*,

2015). Increasing competition, schedule and financial pressures invariably result in engineers preparing tender documentation that is incomplete and thus does not reflect the scope of works that is required (Love *et al.*, 2015). As a result, tender prices may increase as contractors account for potential risks. During construction drawings may need to be amended as RFIs and change orders arise. Such amendments are ‘simply’ highlighted on selected drawings rather than all those where the information has been presented.

Research undertaken by Love *et al.* (2013), for example, found a component or device may occur on as many as 20 drawings in electrical contracts. When a change is required to a 2D drawing, the drawing and each corresponding view has to be manually updated thus a 1:n relationship exists. In this case, every single drawing where a component or device exists is required to be up-dated, which increases costs to an engineering firm, and thus adversely impacts their fee if a fixed fee had been agreed. Contrastingly, if a cost reimbursement contract is awarded to an engineering firm, then the financial considerations associated with amending documentation are accommodated; they are in this instance being ‘paid’ to repeatedly issue paper, irrespective of its quality (i.e., completeness and accuracy).

Case Study

Considering the paucity of research undertaken in this area, an exploratory case study approach was undertaken. This empirical inquiry sought to specifically investigate the potential inadequacies of ‘As-built’ documentation produced using CAD when compared to the SIM approach. The case study selected for the research was based upon ‘As-built’ documentation supplied by an instrumentation and electrical systems organization that had been awarded a contract to upgrade the Supervisory Control and Data Acquisition (SCADA) system of a power plant. Essentially, a SCADA is a system operating with coded signals over communication channels so as to provide control of remote equipment in real-time. The control system may be combined with a data acquisition system by adding the use of coded signals over communication channels to acquire information about the status of the remote equipment for display or for recording functions. SCADA systems ensure management is provided with timely and accurate data that can be used to optimize the operation of plant. The researchers worked collaboratively with this organization to produce an equivalent SIM from the ‘As-built’ drawings that had been provided by them in a CAD format.

Case Background

The Philippines is an island country situated in the Western Pacific Ocean and consists of 7,107 islands with an approximate population of 100 million people. The Philippines is located at the western fringes of the Pacific Ring of Fire and therefore is subjected to frequent volcanic activity. A product of such activity is geothermal resource that contributes to 18% of the country's electrical power. Geothermal energy is heat derived below the earth's surface which can be harnessed to generate clean, renewable energy. In the early 1970's, the Philippines and the New Zealand governments initiated the 'Colombo Plan' to investigate the potential geothermal power reserve of the island of Leyte. After a series of shallow and deep drillings, a number of wells were completed and used to supply steam for the turbines for the Tongonan-1 Geothermal Power Plant, which was constructed and commissioned in 1983. The Energy Development Corporation (EDC) is the largest producer of geothermal energy in the Philippines, second largest in the world and has invested in geothermal, hydro and wind energy projects. Green Core Geothermal, Inc. (GCGI) is a subsidiary of EDC and operates two geothermal power plants, Tongonan-1 and Palinpinon, in Leyte and Negros Oriental respectively; collectively, these plants have the capacity to generate 305 megawatts. The Tongonan-1 power plant, which is the focus of the research presented in this paper, consists of three 37.5 megawatts units that cumulatively generate a total of 112.5 megawatts.

Dataset: 'As-built' Documents

The 'As-built' electrical documentation, comprising of 267 CAD drawings of a SCADA system, identified in Table 1, were provided to a instrumentation and electrical systems organization by a major international construction company. A Swiss electrical engineering company undertook the SCADA system's initial design and it was estimated that the total number of drawings produced was approximately 1800. The supplied CAD drawings were used to document the design of the first three of nine high voltage (HV) switchgears for the plant's 138kV power Feeders (Figure 1). The layout of the switchgears and the corresponding control panels are presented in Figure 2.

Table 1. Drawing list supplied

| Equipment | Drawing Type | Number |
|------------------------|------------------------------|---------------|
| Common for all Feeders | Cover sheet | 7 |
| | Index drawing | 4 |
| | Block diagram | 3 |
| | Schematic diagram | 9 |
| | Termination diagram | 15 |
| | Layout diagram | 4 |
| | Installation and designation | 17 |
| Feeder 1 | Cover sheet | 1 |
| | Index drawing | 6 |
| | Schematic diagram | 13 |
| | Termination diagram | 18 |
| | Equipment technical data | 32 |
| | Cable schedule | 2 |
| | Layout diagram | 2 |
| Feeder 2 | Cover sheet | 1 |
| | Index drawing | 6 |
| | Schematic diagram | 13 |
| | Termination diagram | 18 |
| | Equipment technical data | 31 |
| | Cable schedule | 2 |
| | Layout diagram | 2 |
| Feeder 3 | Cover sheet | 1 |
| | Index drawing | 5 |
| | Schematic diagram | 9 |
| | Termination diagram | 17 |
| | Equipment technical data | 29 |
| Total | | 267 |

The supplied CAD drawings were used to document the design of the first three of the nine high voltage (HV) switchgears of the 138kV power feeders of the plant (Figure 1). The layout of the switchgears and the corresponding control panels are presented in Figure 2. These HV switchgears are installed between generators and transformers and are critical for ensuring the power plant is operational. The role of these switchgears is to protect equipment by clearing the short-circuit faults that could cause severe damage to them. From Table 1 it can be seen there are some common drawings that apply to all the three feeders. These drawings are used to demonstrate the general arrangement of the equipment, specify the designation for each individual device and illustrate the terminal connections for those commonly used sockets/plugs. Each feeder also has a set of specified drawings. The drawings indicate the equipment used for the switchgear and the panel side for each feeder. Inter-panel cable connections and wirings between component terminals are also illustrated.



Figure 1. High voltage switchgears

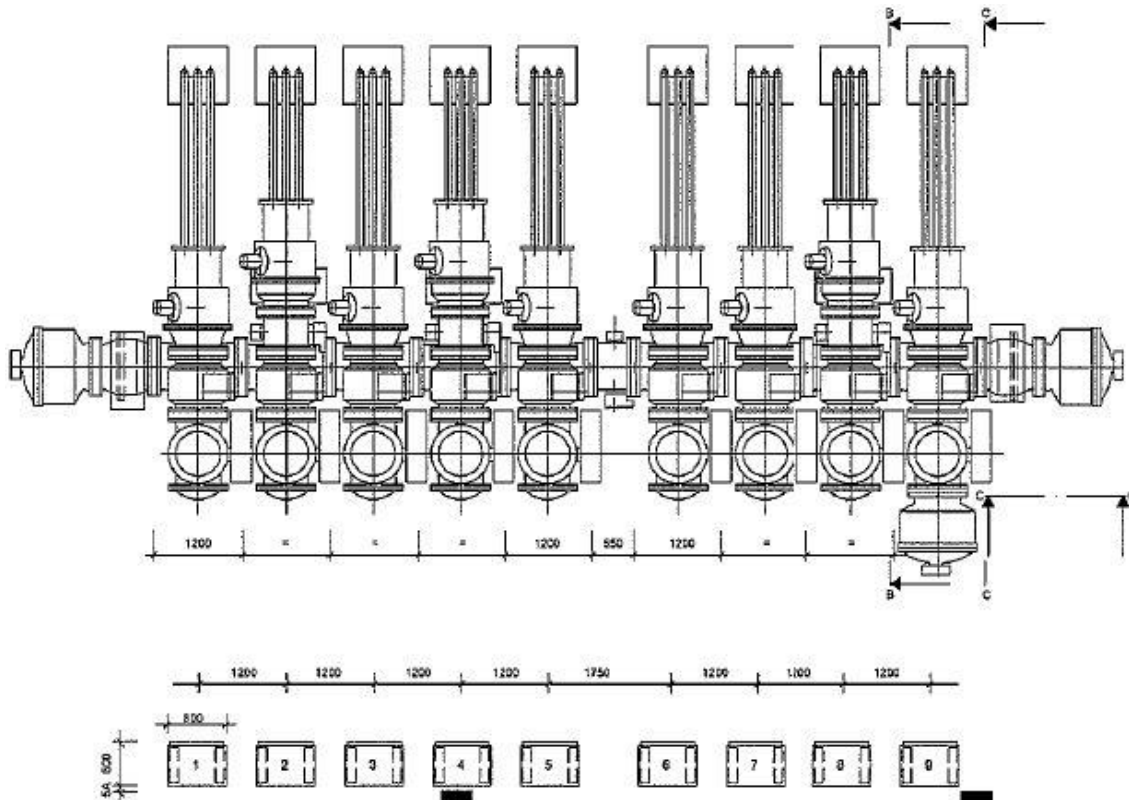


Figure 2. Layout of switchgears and control panels

Systems Information Modelling

In evaluating the quality (i.e., information redundancy and errors) of the documentation provided, the electrical components and cables were digitally modelled into a SIM. When a SIM is used to design and document a connected system, all physical components and associated connections to be constructed can be modelled in an object-orientated database. This results in a 1:1 relationship between objects in the SIM and components in the real world. Consequently, errors and information redundancy typically contained within documentation developed in a traditional CAD system can be eliminated (Love *et al.*, 2013; Love *et al.*, 2014).

Two methods can be used to construct a SIM using software such as Dynamic Asset Documentation (DAD): 1) manually; and 2) automatically. The manual method is appropriate for new projects or where a complete cable schedule is not available. In such circumstances, engineers are required to manually create a digital model of each real-world component and cable within the SIM to form a connected system. If complete cable schedules are available, then the modelling process is considered to be straightforward using software such as DAD, as

it is equipped with a function that can generate a SIM automatically based on the information derived from the cable schedules.

In the case of this research, the cable schedules that were made available only provided scant information about the inter-panel cables. Hence, the information was insufficient to construct a SIM model automatically, particularly as the internal cables within the inside panels were not made available to the instrumentation and electrical contractor. With this in mind, a SIM was manually created by the researchers in conjunction with the contractor's engineers. When the modelling process was completed a total of 525 components and 2451 cables formed the basis of the SIM. The components were classified according to their 'Location' and 'Type'; that is, their physical location in the plant and their functionality (Figure 3). Cables were classified into various 'Types' according to the number of cores and their power rating. As a result, this enabled the design to be examined by directly reviewing the relationships of components through dynamically interconnected models rather than through the complicated connections presented on CAD drawings, which are invariably difficult to decipher.

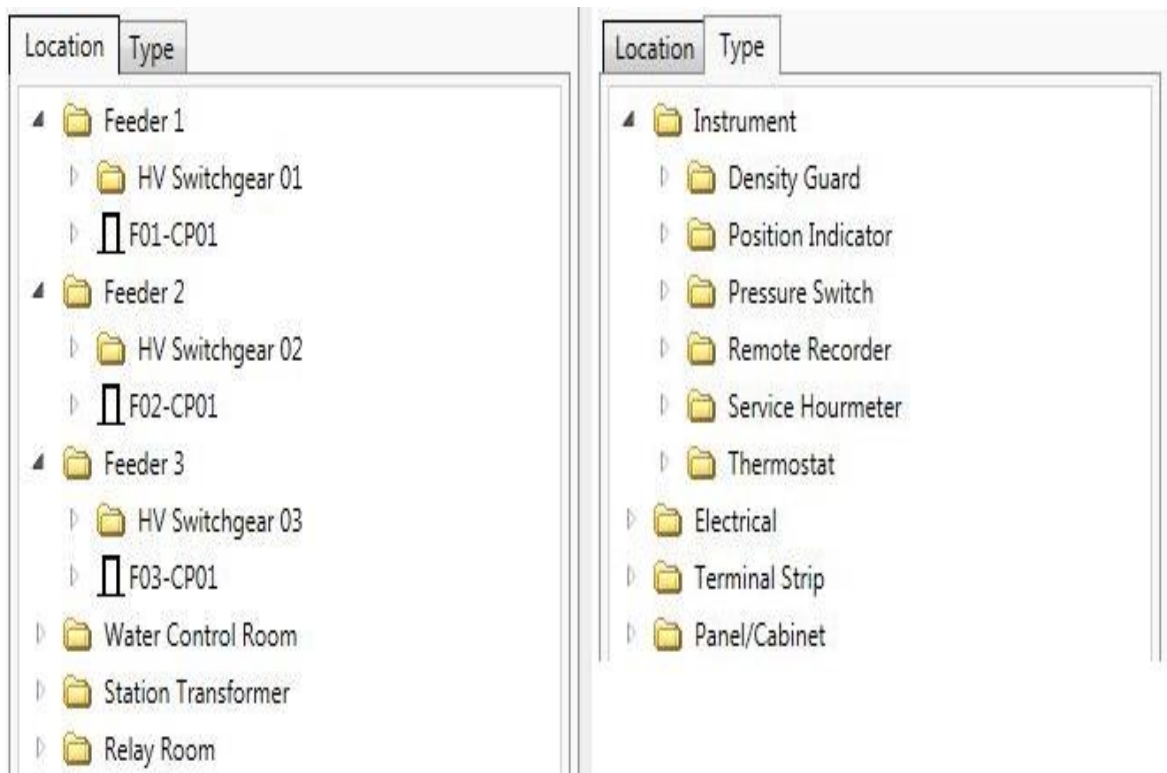


Figure 3. Location and type classification

Previous empirical research undertaken by Love *et al.* (2013) revealed that an average of five components and cables (10 objects in total) requires one CAD drawing. Bearing this in mind, the 2976 objects (525 components plus 2451 cables) modelled in this case would require approximately 297 CAD drawings, which is akin to the number supplied. Love *et al.* (2013) also revealed that 40 man-hours, on average, were required to produce each CAD drawing of an EICS design. Thus, it is estimated that a total of 10,680 man-hours would be required to produce the 267 drawings. In addition, producing a complete set of 1800 project drawings would require a total of 72,000 man-hours. Having established an estimate of workload, the quality of the ‘As-built’ documentation, as a result of creating the SIM, could now be assessed in accordance with the information redundancy and errors contained within the 267 electrical CAD drawings that were provided.

Evaluation of Documentation Quality

The frequency of components among various locations on the drawings is provided in Table 2. From this table it can be seen that the number of components for the different Feeders are analogous. The Feeders were designed to perform similar functions, which has resulted in their configurations and the connections of components and cables being related. In fact, a detailed examination of relevant drawings revealed that the majority of components installed on each of the three Feeders were identical. Table 3 illustrates the distributions of those identical/different components that have been used by comparing each pair of the Feeders. The upper triangular elements in Table 3 identify the number of identical components that appear in the Feeders. The lower triangular elements in Table 3 indicate the number of different components between any two different Feeders.

Table 2. Distribution of components

| Location | Number of components |
|---------------------|-----------------------------|
| Feeder 1 | 174 |
| Feeder 2 | 183 |
| Feeder 3 | 156 |
| Relay Room | 8 |
| Station Transformer | 1 |
| Water Control Room | 3 |
| Total | 525 |

Table 3. Components comparison between Feeders

| Identical Different | Feeder 1 | Feeder 2 | Feeder 3 |
|------------------------|----------|----------|----------|
| Feeder 1 | NA | 150 | 153 |
| Feeder 2 | 57 | NA | 147 |
| Feeder 3 | 24 | 45 | NA |

When Feeder 1 is compared with Feeder 2, a total of 150 identical and 57 different components (24 from Feeder 1 and 33 from Feeder 2) are detected. Explicitly, most of the components (over 86%) of Feeder 1 will be replicated and used in Feeders 2 and 3. Consequently, the time to produce the SIM is significantly reduced, especially as software such as DAD provides users with functionality that enables them to reproduce models using a ‘Clone’ command (Figure 4). Figure 4 illustrates the two options provided to users; namely: 1) ‘Clone’; and 2) ‘Clone with Connections’. If the ‘Clone’ command is used, only the chosen components are replicated. If the ‘Clone with Connections’ command is used, both the components and cables are replicated. Noteworthy, all the objects that are cloned will have identical features and attributes as their source objects.

The functionality of the components and cables are similar for each of the Feeders, thus the ‘Clone with Connections’ function is used. The creation of the SIM for Feeder 1 is first developed and on completion is cloned to produce the models for Feeders 2 and 3. Then, the cables from the Feeders and control rooms are joined to form a single SIM. From Tables 2 and 3 it can be seen that through ‘cloning’, 82% of the components in Feeder 2 and 98% of the components in Feeder 3 can be modelled instantly by replicating the corresponding components in Feeder 1.

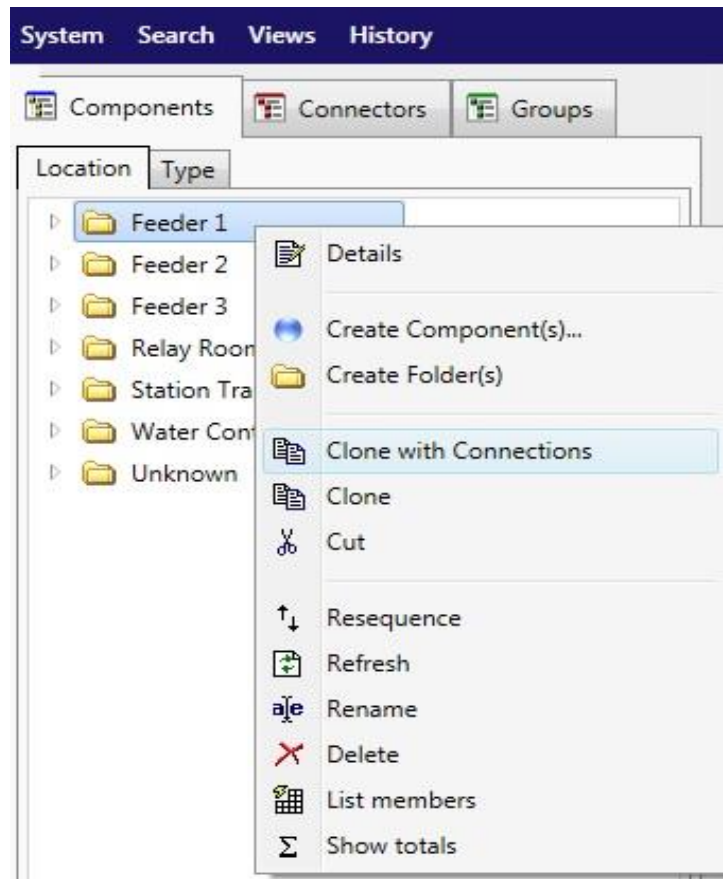


Figure 4. 'Clone' Function

On completion of the model for Feeder 1, those for Feeder 2 and Feeder 3 are also deemed to be almost finished. Using this approach the 'cloning' function reduced the time and effort of the modelling process by as much as two-thirds. When CAD is employed, each Feeder requires a specific set of drawings with the same information being reproduced (Table 1). These drawings are produced manually and as a result of complex relationships between components and cables, and the need to ensure the traceability of information, this becomes an arduous and tedious task for engineers and draftsmen. This manually laden process significantly increases the propensity for human errors and omissions to be committed.

Information Redundancy

The frequency of components contained within the drawings was also examined. Figure 5 illustrates the distribution of the 525 components on each of the 267 CAD drawings; five drawings each contained over 100 components whilst one contained more than 200 components. This finding was expected as these drawings were common for all Feeders containing the definitions and designations of the components. However, 45 drawings had no

components recorded on them. Essentially, they consisted of cover sheets, index and definition of drawings, which are time-consuming and expensive to develop, but do not provide adequate information to ensure system integrity.

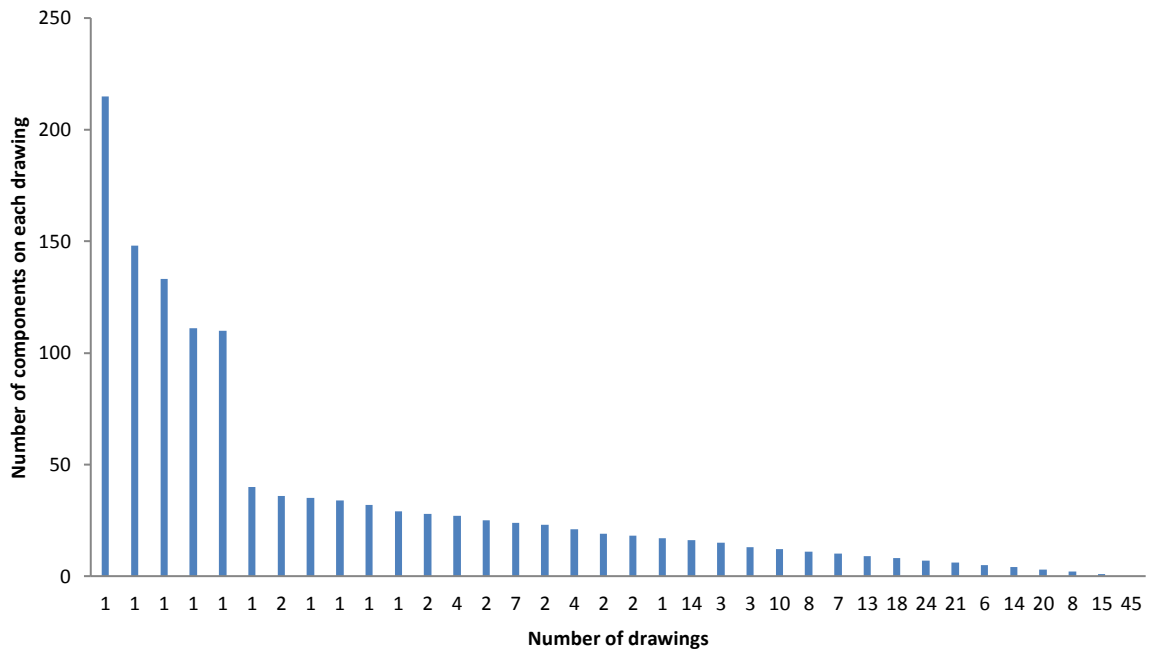


Figure 5. Frequency of components on each drawing

The engineers who actively participated with researchers considered most information contained on drawings irrelevant to the electrical system design; the information mainly pertained to recording the title block, document number, revisions, drawing sheet specifications and notions. Documenting such information is an onerous and costly process and is typically the responsibility of a draftsman. As previously noted, if a mistake or omission arises a new revision of the entire drawing will have to be reproduced and reissued. This is an inefficient and ineffective method, which adversely impacts the productivity of the design and documentation process (Love *et al.*, 2014).

The number of drawings that are linked to each component was also calculated and thus provided a measure of system design complexity. Research revealed that, on average, each component could approximately be presented on five various drawings (Love *et al.*, 2013; 2014). Figure 6 typically provides the basis for determining the estimated workload prior to performing the task of producing the detailed design.

Figure 6 illustrates that a significant number of components appeared on more than ten drawings and three occurring on more than 20 drawings. Most of these components are 48 pin sockets and terminal blocks, which are connected to multiple pieces of equipment. Considering the sheer number of components that were documented on a widespread of drawings, the propensity for draftsman to create an error (by placing sockets in the wrong location) significantly increases. A majority of the components (total 422 components, over 80% of the 525 components) were found to reside on two to seven drawings. In this instance, each component will appear on average on 4.4 drawings, which is akin to empirical research promulgated by Love *et al.* (2013; 2014). Thus, the design complexity is considered to be ‘standard’ in this case.

As the original design was documented using CAD, each of the components would have been manually reproduced approximately five times on different drawings. Engineers and draftsmen must determine the types of drawings required (e.g., block, layout and schematic) and the information contained within each to facilitate effective communication amongst all projects parties regards what is to be physically constructed and installed. Noteworthy, no universal standard exists for documenting and producing different electrical drawings, which can hinder an engineer’s ability to understand them. When errors or omissions are identified on a drawing, the contractor’s engineer must examine all other related drawings and documents to determine which one is correct or simply raise a RFI; either way these are non-value adding activities.

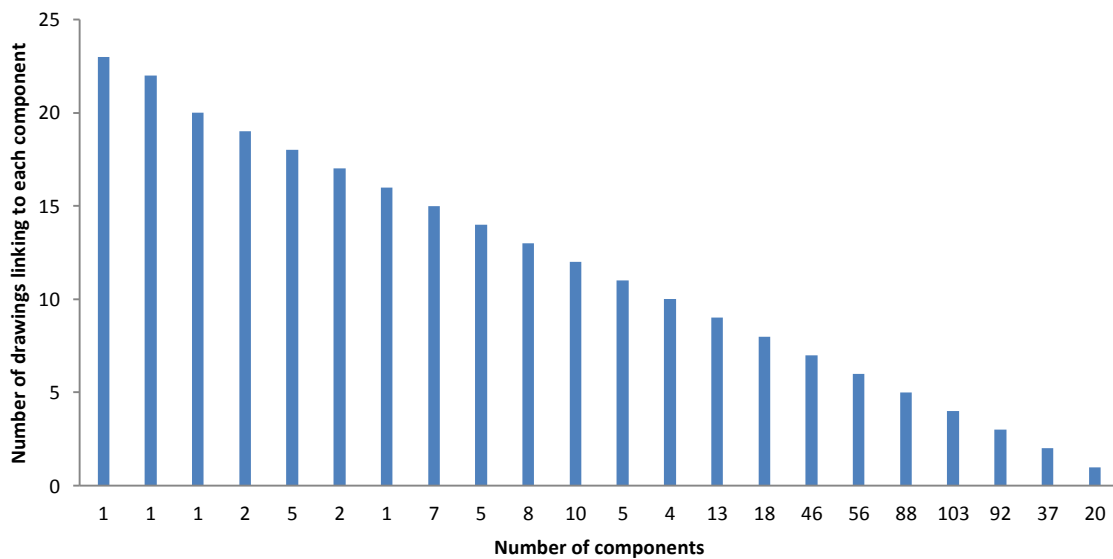


Figure 6. Number of drawings linked to each component

Error Identification

During the creation of the SIM, a plethora of errors ($n = 89$) and omissions ($n = 49$) were discovered on the CAD drawings. For example, in Figure 7, it is shown that terminals X1 and X2 of a ‘pressure switch F250’ are connected to terminals A11 and A10 of a socket X250, respectively. However, the terminal X0 of F250 is connected to terminal B12 of X250, which is shown to be unusual compared with the connections (Y terminals) next to it; all the three Y terminals (Y0, Y1 and Y2) are connected to terminals B3, B2 and B1 of X250 respectively. Notably, there is no mismatch between A and B terminals. An examination of the drawings revealed that the ‘pressure switch F250’ appeared on eight drawings and the socket X250 on 14 of them.

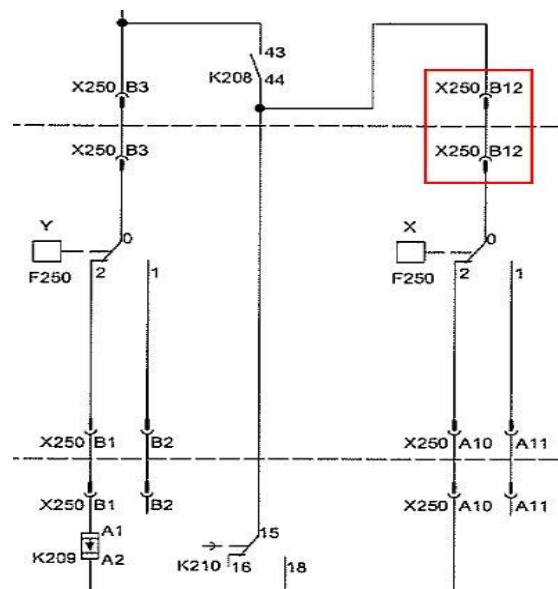


Figure 7. An example of error: incorrect terminal

The auxiliary contact K208 connected to X250 was found to occur on nine drawings. By examining the related drawings three of them indicated that the terminal A12 had been mislabelled as B12. If the site engineer had terminated the cables, as indicated by the drawing, the devices would have malfunctioned and thus jeopardizing the integrity and safety of the entire plant. The pressure switch is a critical component of the high voltage switchgear systems, which deals with the 138kV power circuit. A ‘mistrip’ of the equipment could have catastrophic consequences for the downstream devices and users. Similarly, the error identified in Figure 8 illustrates that terminal 1 of contact S8H had been connected to the terminal A5 of socket X51. However, the correct connection should be terminal A5 of socket X15.

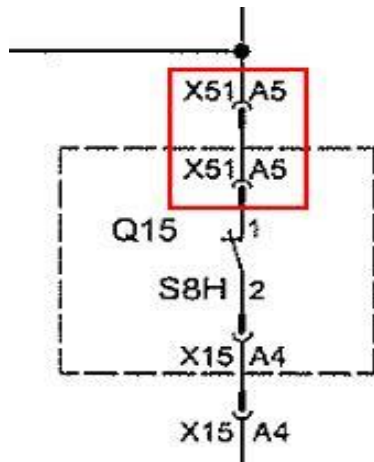


Figure 8. An example of error: incorrect socket

Figure 9 illustrates an error identified in a termination diagram. It is shown in Figure 9 that terminal 135 of a terminal strip is connected to the auxiliary relay K107. However, by checking the related drawings of the terminal strip it could be concluded that the terminal should be connected to circuit breaker F107 instead.

| | | | | | | | |
|-------------|------|-------|--|--|--|--|-----|
| X269 | : 1 | | | | | | 138 |
| X1 | : B6 | | | | | | 137 |
| K208 | : 6 | | | | | | 136 |
| K107 | : 3 | 70L - | | | | | 135 |
| K208 | : 1 | | | | | | 134 |
| F107 | : 1 | 70L + | | | | | 133 |
| K101 | : A2 | | | | | | 132 |
| F106 | : 3 | 60L - | | | | | 131 |
| K101 | : A1 | | | | | | 130 |
| F106 | : 1 | 60L + | | | | | 129 |

Figure 9. An example of error: incorrect equipment

Using a SIM to document the design of EICS is more effective and efficient than using CAD. A total of 80 man-hours were required for an engineer to create the SIM model for three Feeders compared to the 10,680 man-hours required using CAD. Assuming the hourly rate for a draftsman is AU\$130 (this was the market rate in September 2015), this equates to a saving of \$1,378,000 for a client or greater profits for the contractor. In addition to this saving, information redundancy is removed and errors or omissions are eliminated.

Discussion

‘As-built’ drawings seldom represent what has actually be constructed; this has been widely known amongst practitioners, yet the practice persists. This not only exposes an asset owner to a great deal of risk, but also adversely affects their ability to conduct operations and maintenance productively and safely. In this case presented, it was shown that errors contained within the ‘As-built’, however, could have caused a major accident. Needless to say, this does not necessarily mean what was actually installed was in accordance with the drawings; they may not have been simply up-dated by the engineers and draftsmen. Accordingly, the process of identifying, and communicating and errors, and subsequently the rectifying and up-dating of drawing comes into question.

The rationale by engineers and draftsmen, in this instance, could be that there are too many drawings to up-date, especially if the item exists on several drawings, so only one or a select few are modified due to time constraints. A plethora of scenarios can be played out here, but fundamentally the way in which ECIS are designed and documented needs to change in order to improve the integrity of assets, productivity and the competitiveness of firms specializing in providing design, engineering and contracting services for ECIS. With the introduction of BIM, it is expected that ECIS firms would adopt object-orientated approaches so that they could align themselves with other disciplines and feed directly into a federated building information model that may be created for a project. Explicitly, this is not the case and evidence of the reluctance by electrical contractors to embrace BIM has been reported in Hanna *et al.* (2013; 2014). In addressing this issue, education is therefore pivotal to ensuring its adoption, particularly as it will require engineers to switch from CAD to a new medium that is digital rather than paper based. Research, such as that presented in this paper, provides a mechanism for ECIS engineers and contractors to realize that design and documentation can be undertaken more effectively and efficiently using a SIM, which is aligned with BIM.

Conclusion

Despite software advances that have materialized to enable the use of BIM within the architectural, structural, heating ventilation and air conditioning, and hydraulic arenas, there has been a proclivity for EICS engineers and draftsman to use CAD. This has caused significant problems for large engineering projects, as CAD is used to produce paper-based outputs that have propensity to contain errors, omissions and redundant information. Moreover, at a

project's practical completion masses of 'As-built' drawings will be handed over to an asset owner for use during operations and maintenance. When errors and omissions are present then an asset's integrity is adversely impacted.

To examine the extent of this problem, the quality of the 'As-built' documentation produced using CAD for a HVSS, which formed part of an up-grade of a SCADA for a geo-thermal power plant was evaluated. A total of 267 CAD drawings were examined for their errors and information redundancy and then used to create a SIM. The creation of the SIM required 80 man-hours, while to create the 267 CAD drawings required 10,680; a difference of 10,600. The empirical evidence clearly demonstrates that organizations that provide EICS engineering and contracting services need to shift their mindsets from using CAD based systems where there exists a 1:n relationship, to one that focuses on establishing a 1:1 relationship between objects in the SIM and components in the real world. In doing so, it suggested that they will significantly improve the quality of their service, productivity and their competitiveness within their respective marketplaces.

Despite the productivity benefits that can be acquired from adopting a SIM for the design and documentation of EICS, information can be stored more effectively and is readily available to asset managers for operations and maintenance. Yet, there remains a reluctance by EICS engineers and draftsmen to move from a CAD based environment to one that is object-orientated. A number of reasons have contributed to this position:

- with productivity improvements there is often a fear positions will be lost. In this case there is a reduced need for draftsmen, but this does not mean their role is made redundant as it is simply re-positioned to focus on defining', 'inputting' and 'managing' information within the SIM;
- the production of drawings is a time consuming process and when organizations are remunerated on an hourly rate, for example, there is a fear that their fee income and profitability will drop; and
- a lack of awareness of the underlying problems associated with the management of information when using CAD for EICS and its impact on the asset management process.

The paper has demonstrated that there is a need for a shift from CAD to an object-orientated so that the management of information can be ameliorated throughout a project's life-cycle. When this is achieved then EICS can be integrated with other systems to enable real-time data capture and management, which will not only improve decision-making, productivity, profitability but the asset's integrity.

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